Report of the Trustees and

 Unaudited Financial Statements for the Year Ended 31 March 2016

 for

 The Poppleton Community Trust

Beckingtons 2 Clifton Moor Business Village James Nicolson Link York North Yorkshire YO30 4XG

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<u>Report of the Trustees</u> for the Year Ended 31 March 2016

The trustees present their report with the financial statements of the charity for the year ended 31 March 2016. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in March 2005.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number

523984

Principal address

Poppleton Centre Main Street Upper Poppleton York North Yorkshire YO26 6JT

Trustees

G Dixon - Treasurer M Chrome A J Jones - Chairman R Tomlinson W Spencer J Mayou - res J Craven J Hardy J Davies R Wood T Bowers

- resigned 17.6.15

The Trust is run by the Executive Committee of the Poppleton Community Trust which is formed from the following trustees; an elected chairman plus up to eight village representatives, up to two co-opted trustees and up to two representatives from each of the Poppleton Bowls Club, Poppleton Junior Football Club, Poppleton United Football Club.

At 1 April 2015, there were eleven Trustees; the Chairman, seven village representative, two co-opted and one from the Sports Clubs. At the AGM in June 2015, that number reduced to ten made up of the Chairman, eight village representatives and one from the Sports Clubs. There have been no changes since.

Independent examiner

Beckingtons 2 Clifton Moor Business Village James Nicolson Link York North Yorkshire YO30 4XG

Observers

Two observers, one from each of the Nether Poppleton and Upper Poppleton Parish Councils are entitled to attend the Executive Committee meetings serving as non-voting members. The centre manager also attends in a non-voting capacity. Representatives from the Sports Clubs who do not wish to become Trustees also attend in a non voting capacity

Advisers

The Kubernesis Partnership LLP 36 Acomb Wood Drive York YO24 2XN

<u>Report of the Trustees</u> for the Year Ended 31 March 2016

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes an unincorporated charity. The original Governing Document was sealed on 6 January 1998 and last amended on 5 October 2009. A set of Standing Orders support the Governing Document. These were last amended on 22nd June 2010. The City of York Council acts as the Custodian Trustee.

Organisational structure

Until 2009 the direct activities of the charity, Poppleton Community Trust, were primarily associated with the community hall i.e. the Poppleton Centre.

The bar and the Sports Clubs (Poppleton Bowls Club, Poppleton Junior Football Club, Poppleton Lawn Tennis Club and Poppleton United Football Club) formed the Poppleton Social Club and, whilst an integral part of the working of the Trust, it was a separate body and did not have charitable status.

During 2009, it was resolved by the relevant parties to disband the Poppleton Social Club. In December 2009, the bar activity was transferred to Poppleton Centre Ltd, a newly formed limited company wholly owned by the Trust. The Poppleton Bowls Club and Poppleton Junior Football Club became subsidiary clubs within the Trust in December 2009 and Poppleton United Football Club in June 2010. The Poppleton Lawn Tennis Club decided to operate under a licence agreement with the Trust; this was established in 2010. The Poppleton Lawn Tennis Club is therefore not part of the charity.

The Trust operates on two sites. The one at Main Street, Upper Poppleton is leased from the City of York Council. The other on Millfield Lane, Nether Poppleton is owned by the Trust. Poppleton Junior Football Club operates from the latter. All the others activities operate from the Main Street site.

Employees

The Centre employs a centre manager and an assistant working a total of 57.5 hours a week. In addition, the bar manager for Poppleton Centre Ltd is employed by the Trust for 10 hours per week for maintenance and security activities. The permanent staff are supported by volunteers.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The aim of the charity is to run and maintain the Poppleton Centre and associated sports grounds for the communal benefit of Upper Poppleton and Nether Poppleton and the surrounding area. The Trust aims to provide first class community hall facilities at an affordable cost to local organisations serving the community and private individuals from the area and to support the activities of the Sports Clubs associated with the Trust.

<u>Report of the Trustees</u> for the Year Ended 31 March 2016

OBJECTIVES AND ACTIVITIES

Business Plan and Progress in the period

The Trust is nearing the end of its second Business Plan period. The first Plan was produced in September 2005 and by 2013 its key objectives had been achieved. The current three year Business Plan commenced in autumn 2013. This now covers both the Centre and the associated clubs, and its key aims are for the steady improvement of facilities and activities offered combined with increasing levels of cash reserves in line with Charity Commission recommendations.

The Poppleton Centre team

Beth Kirkham, the Centre manager is midway through her second year in the role. She is supported by Barry Moss who joined at the same time as Beth, and Brett Walton who undertakes a maintenance role for the Centre in addition to his role as the bar manager.

Poppleton Centre activities

The Poppleton Centre continues to be used for a wide variety of activities and by people from the Poppleton and wider York area. The activities include badminton, junior tennis, Aiki Jujitsu, mens' and ladies' keep fit, 5 a side football, Tai Chi, art classes, Arts Appreciation. lace making, Probus, bridge and scrabble. The last year has seen a marked increase in the availability of children's activities in the school holidays.

Overall, room hire income recovered from the previous year's disappointing levels, showing an annual increase of nearly $\pounds 8,000$ to just over $\pounds 56,000$. This is despite a significant reduction in the use by North Yorkshire Police for training courses.

The Christmas market, the Christmas ball and the Spring band event, all introduced in Beth's first year were repeated and together with the annual bonfire event now form an excellent fund raising platform. Over $\pounds 20,000$ was raised from these events.

In May 2015, the Centre was the main venue for the second Poppleton Live arts/music festival organised by a local musician. The five-day event, was well supported and once again and was judged to be an excellent community event

March 2015, saw the end of the third and final year of the initial franchise agreement for the café. Following a re-tendering process, the franchise was awarded to a new operator, again someone from the village, who commenced in April 2015. Café Refresh, run by Sue Cushing has been a success with users of the Centre and has increased the range and numbers of people using the facility.

The Centre has its own licensed bar, Poppleton Centre Ltd, a limited company wholly owned by the Trust run by Brett Walton, the bar manager.

The Trust is grateful to Beth, Barry and Brett for their support in the continued success of the Centre and to Sue Cushing and her team for making Café Refresh successful part of the Centre offer to users.

Poppleton Centre improvements

After a continual series of improvement projects over the previous couple of years, we had hoped to install solar panels on the sports hall roof with the help of energy related grant funding supported by grants from the Upper and Nether Poppleton Parish Councils. The main source of grant funding was not forthcoming and that project was shelved.

The Trust decided to embark on a different major project involving the upgrade and enlargement of the entrance hall and reception area together with improving the office facility; again with the expectation that a significant grant could be obtained. Quotes and planning permission were obtained but again the major grant application was turned down. Given that the two Parish Councils were happy to support the project with grants and with funding available from the Trust's reserves, it was decided to investigate an extension to our loan with the Charity bank and that is currently being progressed.

Despite the setbacks on terms of major projects, the internal decoration programme for the Centre has now been completed, including the sports hall. The sports hall has also benefitted from a refurbishment of the floor and the fabric linings used to create a marquee inside the hall for functions have been cleaned and repaired.

<u>Report of the Trustees</u> for the Year Ended 31 March 2016

OBJECTIVES AND ACTIVITIES

Business Plan and Progress in the period

Our thanks to Nether Poppleton and Upper Poppleton Parish Councils for their continued support in providing grant funding to enable these projects to go ahead.

The subsidiary clubs;

Poppleton Junior Football Club

The club continues to be a very successful and well run club with a membership of over 350, comprising some 20 boys and girls teams in the 5 to 16 age group with each team having its own coaching unit. It has superb grounds maintained by its award winning grounds man, Jim Ferguson, and superb facilities in the form of its splendid Community Sports Pavilion completed in July 2011.

Not only does it organise its own girls and boys tournaments each year, it hosts a variety of York FA finals, a York schools tournament and a North Riding event. These in themselves are an excellent indication of the quality of the facilities offered.

The Community Pavilion, as well as providing excellent facilities at weekends for the players, is able, during the week, to provide additional meeting room facilities for the community and has been used for a number of activities including yoga, pilates, flower arranging and art classes. It also provided the venue for yet another and the most successful beer festival to date.

The Poppleton Bowls Club continues to be successful with one of the best greens and facilities in the area and it is used by one of the Harrogate Clubs as well as for County competitions.

Poppleton United Football Club operates on the main site and has two teams in the York Football League. It takes on the responsibility for maintaining the sports field. A Poppleton Veterans side also play on a periodic basis.

Meetings

The Trustees hold an Executive meeting every four to six weeks. The agenda includes a financial report and a set of management accounts for the core centre activity. Each subsidiary group, the bar management committee and the centre management committee provide a report of relevant activities and issues.

At the start of each year, a month by month budget for the Centre is agreed by the Trustees, against which financial performance is measured.

All meetings are covered by an agenda and minutes are issued and signed off.

Communications

The Trust produces a newsletter, Centrepiece, four times a year which is distributed to all houses in the two villages. It also has a website www.poppletoncentre.org.uk which has upgraded some fifteen months ago and is being progressively improved. Both the newsletter and the website provide an excellent insight into the activities and usage at the Centre and of the activities within the Trust as a whole. Poppleton Junior Football Club has its own very informative website poppletonjfc.btck.co.uk.

<u>Report of the Trustees</u> for the Year Ended 31 March 2016

OBJECTIVES AND ACTIVITIES Management Teams within the Trust Centre Management Team

The Centre Management team consists of three or four trustees, the Centre Manager and the bar manager and meets every six weeks or so with informal discussions as necessary. It looks at all aspects of running the centre and the bar and any over-arching issues regarding the PCT.

Subsidiary Groups

The Poppleton Bowls Club, the Poppleton Junior Football Club and Poppleton United Football Club are subsidiary groups within the Poppleton Community Trust.

They run their own affairs through their individual committee and are financially responsible for all the running and maintenance costs involved. They only require financial authority from the Trustees should they need to incur one-off expenditure in excess of $\pounds1,000$. They do however provide a report on their activities to the Trustees at each Trust Executive meeting.

The Junior Football Club, in particular, has an extensive committee, dealing with a vast range of activities associated with a club that has upwards of 350 members and 20 or so teams.

FINANCIAL REVIEW

Unrestricted funds

The overall aim of the charity is to run and maintain the Poppleton Centre and associated sports grounds for the communal benefit of Upper Poppleton and Nether Poppleton and the surrounding area. Over the last few years, one of the key aims of the business plan for the Trust has been to increase the use of the Centre facilities such that on a day to day basis, it would be self financing from room hire and miscellaneous income and contributions from the sports clubs. Grants and fund raising would then be used to cover heavy maintenance, capital expenditure and improvement projects.

This year's results for the Centre have been very encouraging with hire income £8,000 up on the previous year, funding raising producing a contribution of £20,000 and the bar, which donates its taxable profit to the Trust, providing an income of over £9,000, £7,000 up on the previous year. This has created a cash balance net of debtors and trade creditors of about £50,000 at the year end.

This has meant that the Centre is close to the level of contingency funding recommended by the Charity Commission. The Entrance Hall improvement project will obviously impact on this in the short term using between £10,000 and £15,000 of available funds.

The Nether Poppleton and Upper Poppleton Parish Councils have continued to support the PCT with grant funding for capital and improvement works.

Whilst the operator of the café changed following the re-tendering process, the rent received has provided an on-going revenue stream which has more than matched the capital and interest repayments on the loan provided by the Charity Bank

The balance of the £50,000 loan from the Charity Bank, taken out for the Changing Room project in 2010, now stands at \pm 30,803 (as at 31.3.16), with final repayments in 2021. These figures will change if a loan addition is taken to finance the Entrance Hall project. A maximum loan of £30,000 is being considered, with repayment terms to be negotiated.

Restricted Funds

The Poppleton Bowls Club and Poppleton United Football Club have satisfactory levels of reserves whilst those of Poppleton Junior Football Club are more than satisfactory. As part of the funding for its Community Sports Pavilion completed in 2012, the Poppleton Junior Football Club received a five year interest free loan from the City of York Council. At the 31 March 2016, £2,000 of the original £10,000 loan remained outstanding.

The Millfield Lane site, on which the junior football club operates, is owned by the Poppleton Community Trust, with the City of York Council as Custodian Trustee. The Community Sports Pavilion was funded with the help of a £375,000 grant from the Football Foundation. A condition of that grant was that the Football Foundation would take a legal charge on the land at Millfield Lane. That charge (or mortgage) was set up in 2011 and has a term of 21 years.

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> <u>Report of the Trustees</u> for the Year Ended 31 March 2016

A J. Jores- Chairman - Trustee

Independent Examiner's Report to the Trustees of The Poppleton Community Trust

I report on the accounts for the year ended 31 March 2016 set out on pages eight to fourteen.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under Section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is required.

It is my responsibility to:

- examine the accounts under Section 145 of the 2011 Act
- to follow the procedures laid down in the General Directions given by the Charity Commission (under Section 145(5)(b) of the 2011 Act); and
- to state whether particular matters have come to my attention.

Basis of the independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view ' and the report is limited to those matters set out in the statements below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that, in any material respect, the requirements
 - to keep accounting records in accordance with Section 130 of the 2011 Act; and
 - to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the 2011 Act

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Beckingtons 2 Clifton Moor Business Village James Nicolson Link York North Yorkshire YO30 4XG

Date:

<u>Statement of Financial Activities</u> for the Year Ended 31 March 2016

	Notes	Unrestricted funds £	Restricted funds £	31.3.16 Total funds £	31.3.15 Total funds £
INCOMING RESOURCES	Notes	L	L	æ	L
Incoming resources from generated funds					
Voluntary income		30,788	25,717	56,505	41,250
Activities for generating funds	2	114,486	85,441	199,927	183,749
Investment income	3	19	8	27	8
Other incoming resources		-	4,540	4,540	-
Total incoming resources		145,293	115,706	260,999	225,007
RESOURCES EXPENDED Costs of generating funds Fundraising trading: cost of goods sold and other		19 292	26.226	44 508	28 221
costs Charitable activities		18,282	26,226	44,508	38,231
General		117,787	_	117,787	94,506
Poppleton Bowls Club		-	4,760	4,760	5,487
Poppleton Junior Football Club		-	73,582	73,582	54,580
Poppleton United Football Club		-	6,176	6,176	2,984
Total resources expended		136,069	110,744	246,813	195,788
NET INCOMING RESOURCES BEFORE TRANSFERS		9,224	4,962	14,186	29,219
Gross transfers between funds	10	4,547	(4,547)		
Net incoming/(outgoing) resources		13,771	415	14,186	29,219
RECONCILIATION OF FUNDS					
Total funds brought forward		102,947	116,963	219,910	190,691
TOTAL FUNDS CARRIED FORWARD		116,718	117,378	234,096	219,910

The notes form part of these financial statements

Balance Sheet At 31 March 2016

FIXED ASSETS	Notes	Unrestricted funds £	Restricted funds £	31.3.16 Total funds £	31.3.15 Total funds £
Tangible assets	6	224,786	521,248	746,034	768,737
CURRENT ASSETS Debtors	7	30,236	4,871	35,107	27,770
Cash at bank and in hand	,	52,826	38,699	91,525	98,593
		83,062	43,570	126,632	126,363
CREDITORS Amounts falling due within one year	8	(160,326)	(447,440)	(607,766)	(639,742)
NET CURRENT ASSETS/(LIABILITIES)		(77,264)	(403,870)	(481,134)	(513,379)
TOTAL ASSETS LESS CURRENT LIABILITIES		147,522	117,378	264,900	255,358
CREDITORS Amounts falling due after more than one year	9	(30,804)	-	(30,804)	(35,448)
NET ASSETS		116,718	117,378	234,096	219,910
FUNDS Unrestricted funds:	10				
General fund				116,718	102,947
Restricted funds: Poppleton Bowls Club				7,122	6,975
Poppleton Junior Football Club				107,577	106,405
Poppleton United Football Club				2,679	3,583
				117,378	116,963
TOTAL FUNDS				234,096	219,910

The notes form part of these financial statements

Balance Sheet - continued At 31 March 2016

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The financial statements were approved by the Board of Trustees on 5 Jury 2016 and were signed on its behalf by:

Jones - Chairman - Trustee

K ESE.

G Dixon - Treasurer - Trustee

The notes form part of these financial statements

Notes to the Financial Statements for the Year Ended 31 March 2016

1. ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared under the historical cost convention, and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008), the Charities Act 2011 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities.

Incoming resources

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Long leasehold	- in accordance with the property
Plant and machinery	- at varying rates on cost

Taxation

3.

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

The Poppleton Bowls Club, Poppleton Junior Football Club and Poppleton United Football Club are subsidiary groups within the PCT and their funds are Restricted to those particular groups. The remaining funds within the PCT are Unrestricted.

2. ACTIVITIES FOR GENERATING FUNDS

	31.3.16	31.3.15
	£	£
Fundraising events	83,659	80,005
Venue hire	77,421	69,304
Members subscriptions	31,993	27,651
Member club levies	3,611	3,398
Sundry income	3,243	3,391
	199,927	183,749
INVESTMENT INCOME		
	31.3.16	31.3.15
	£	£
Deposit account interest	27	8

Notes to the Financial Statements - continued for the Year Ended 31 March 2016

4. TRUSTEES' REMUNERATION AND BENEFITS

	31.3.16	31.3.15
	£	£
Trustees' salaries	-	1,230

During 2015 the centre was without without a Manager for part of the period and one of the Trustees was remunerated for providing basic cover at the centre. The Trustees agreed to this and the Charity Commission were contacted for their approval. Within the 2015 financial year the Trustee was paid for a total of 123 hours at a rate of £10 per hour, the total paid was £1,230.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2016 nor for the year ended 31 March 2015 .

5. STAFF COSTS

Wages and salaries	31.3.16 £ 33,212	31.3.15 £ 29,656
The average monthly number of employees during the year was as follows:		

	31.3.16	31.3.15
Employees	3	4

No employees received emoluments in excess of £60,000.

6. TANGIBLE FIXED ASSETS

	Long leasehold £	Plant and machinery £	Totals £
COST			
At 1 April 2015	1,175,880	107,763	1,283,643
Additions	-	33,478	33,478
Disposals	(100)	(16,184)	(16,284)
At 31 March 2016	1,175,780	125,057	1,300,837
DEPRECIATION			
At 1 April 2015	434,692	80,214	514,906
Charge for year	39,027	16,414	55,441
Eliminated on disposal	-	(15,544)	(15,544)
At 31 March 2016	473,719	81,084	554,803
NET BOOK VALUE			
At 31 March 2016	702,061	43,973	746,034
At 31 March 2015	741,188	27,549	768,737

Notes to the Financial Statements - continued for the Year Ended 31 March 2016

7. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.16	31.3.15
	£	£
Trade debtors	14,593	10,024
Poppleton Centre Ltd	15,079	13,258
Prepayments	5,435	4,488
	35,107	27,770

8. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.16 £	31.3.15 £
Other loans	2,000	<i>~</i> 4,000
Trade creditors	11,243	1,627
Social security and other taxes	1,593	1,271
Other creditors	-	-
Accrued expenses	3,110	12,246
Deferred income	15,327	21,504
Deferred capital grants	554,123	578,562
Deferred capital donations	20,370	20,532
	607,766	639,742

9. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31.3.16 £	31.3.15 £
Bank loans	30,804	35,448

10. MOVEMENT IN FUNDS

	At 1.4.15 £	Net movement in funds £	Transfers between funds £	At 31.3.16 £
Unrestricted funds				
General fund	102,947	9,224	4,547	116,718
Restricted funds				
Poppleton Bowls Club	6,975	1,629	(1,482)	7,122
Poppleton Junior Football Club	106,405	3,371	(2,199)	107,577
Poppleton United Football Club	3,583	(38)	(866)	2,679
	116,963	4,962	(4,547)	117,378
TOTAL FUNDS	219,910	14,186	-	234,096

Notes to the Financial Statements - continued for the Year Ended 31 March 2016

10. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
Unrestricted funds	£	£	£
General fund	145,293	(136,069)	9,224
Restricted funds			
Poppleton Bowls Club	7,686	(6,057)	1,629
Poppleton Junior Football Club	101,882	(98,511)	3,371
Poppleton United Football Club	6,138	(6,176)	(38)
	115,706	(110,744)	4,962
TOTAL FUNDS	260,999	(246,813)	14,186

Transfers between funds

Member clubs have always paid a levy to the PCT to cover shared costs based on a charge per individual member. That process which includes administration, ground rent and insurance has continued and is shown as a transfer for clubs which are part of the PCT.

11. RELATED PARTY DISCLOSURES

The Poppleton Centre Limited is a company wholly owned by the Poppleton Community Trust. The principal activity of the company in the year under review was that of operating a bar to raise funds for the Trust.

During the period the Poppleton Community Trust received a donation from The Poppleton Centre Limited of $\pounds 9,939$ (2015: $\pounds 2,248$) and rents of $\pounds 4,200$ (2015: $\pounds 4,200$).

The Poppleton Centre Limited operates a loan account with the Poppleton Community Trust, the balance outstanding at the end of the year was $\pounds 15,079$ (2015: $\pounds 13,258$).

Detailed Statement of Financial Activities for the Year Ended 31 March 2016

	31.3.16 £	31.3.15 £
INCOMING RESOURCES		
Voluntary income		
Donations	15,766	7,001
Grants	40,739	34,249

	56,505	41,250
Activities for generating funds		
Fundraising events	83,659	80,005
Venue hire	77,421	69,304
Members subscriptions	31,993	27,651
Member club levies	3,611	3,398
Sundry income	3,243	3,391
	199,927	183,749
Investment income		
Deposit account interest	27	8
Other incoming resources		
Gain on sale of tangible fixed assets	4,540	-
Total incoming resources	260,999	225,007

RESOURCES EXPENDED

Fundraising trading: cost of goods sold and other costs Purchases	44,508	38,231
ruichases	44,508	36,231
Charitable activities		
Wages	33,212	28,426
Coaching and officials	3,366	2,530
Training costs	3,086	860
Trophies and kit costs	13,823	9,242
	53,487	41,058
Expenses		
Management		
Trustees' salaries	-	1,230
Premises costs		
Rents	3,533	1,884
Rates and water	3,987	3,280
Light and heat	14,805	14,415
Cleaning	9,396	5,773
Repairs and renewals	37,428	17,564
Development costs	195	759
Long leasehold	18,179	39,027
Plant and machinery	37,262	11,533
	124,785	94,235

This page does not form part of the statutory financial statements

Detailed Statement of Financial Activities for the Year Ended 31 March 2016

	31.3.16	31.3.15
	£	£
Administrative costs		
Insurance	4,361	4,451
Advertising	2,599	3,088
Telephone	1,327	1,224
Postage and stationery	937	1,011
Subscriptions and licences	5,388	4,781
Sundries	2,878	2,974
Loans written off	3,370	-
Bank charges	88	-
Bank loan interest	2,006	2,272
	22,954	19,801
Governance costs		
Professional fees	179	283
Accountancy	900	950
	1,079	1,233
Total resources expended	246,813	195,788
Net income	14,186	29,219